

## Board and Assurance

Comply  **Regulators**  Impose

### BOARD DUTIES (re set)

*Including but not limited to:*

- Provider License
- Well-Led Framework
- Insightful Board
- Code of Governance
- Provider Capability Assessment
- 'Other Must Do's' (eg Winter Plan/ Complaints/ Equality and Diversity/ Freedom to Speak Up)
- Strategy (BAF)
- Ad-hoc areas of focus as arise (responsive Board)

### Underpinned by:

- External Review – Well-Led
- Skillset of NEDs
- NHSE appraisal & capability framework
- Management & leadership framework – prep for future regulation at Board (2yrs)

Annual Board Work Programme

Board development, training and education

## Committee: Assurance/ Escalation

### What Committees

Currently 8 Board Assurance Committees & 1 Management Committee

- Delegation from Board – via planned programme of work
- Committee focus on assurance and escalation (by Board or Execs- in year issues)
- (ToR/ Workplans/ Annual Reports)

**CRR**

**Risk Management Committee**

**Internal Audit**

**Regulatory inspections/visits**

## Executive: Management Operational Focus

Duties of Executives (core functions) – defined in JD's (CEO, CMO, CN, DoF, CN, COO, CPO, CDIO, DoE&F)  
Where do we have gaps in accountability & reporting

reporting lines for each specific function (i.e. via individuals or groups)

### EXECUTIVE TEAM MEETING

- Purpose defined in ToR (group for oversight or management of wider issues of CSUs or specific corporate functions)
- Other specific Group meetings with Exec's for what purpose

**COO**

(accountability CSUs)

Associate Director of Operations

**Gap in skills for leadership moving into corporate function**

Triumvirate Teams (19 CSUs)

CSU Governance Structures

**COMMUNICATIONS**